

paper

Council Meeting

A meeting of the Council will take place as follows:

Date: Thursday 16 October 2025

Time: 1.30pm

Venue: Videoconference (Zoom)

Please contact the Council Secretary by email to secretariat@hcpc-uk.org if you are unable to attend or in the case of any enquiries.

Public meeting agenda

1. Chair's welcome and introduction 1.30-1.35 verbal (5 mins)

a. Apologies for absence

b. Approval of agenda

To approve the agenda, including agreement to any change to the order of business at the meeting

c. Declaration of members' interests in relation to agenda items

To disclose any personal interest in any matter under consideration at the meeting, whether or not declared previously.

d. Minutes of the Council meeting on 17 July 2025

To approve

e. **Matters arising** paper

To note the responses to the actions from the previous meeting(s) held in public

2. Chair's Report 1.35-1.40 paper To note (5 mins)

Christine Elliott, Chair

Performance reports

3.	Chief Executive's Performance Report To discuss Bernie O'Reilly, Chief Executive and Registrar	1.40-1.55 (15 mins)	paper				
4.	Fitness to Practise Performance Report To discuss	1.55-2.10 (15 mins)	paper				
5.	 Finance Report Financial regulations Reserves policy To discuss and approve Alastair Bridges, Executive Director of Resources Alan Keshtmand, Head of Finance Aihab Al-Koubaisi, Financial Controller 	2.10-2.25 (15 mins)	paper				
Items for discussion/decision							
6.	Consultation on revisions to the standards of education and training To approve Andrew Smith, Executive Director of Education, Registration and Regulatory Standards and Deputy Chief Executive Claire Garcia, Interim Head of Policy and Standards Rosemary Flowers-Wanjie, Policy Lead Madeleine Connor, Policy Manager	2.25-2.50 (25 mins)	paper				
7.	Update on environmental sustainability statement commitments and actions To discuss James McMahon, Head of Estates, Facilities and Sustainability	2.50-3.05 (15 mins)	paper				
	Items for noting						
8.	Decisions outside of meetings Patricia Morrissey, Head of Governance	3.05-3.10 (5 mins)	paper				
9.	Chair's report and draft minutes of the meeting of the Education and Training Committee held in public on 10 September 2025	3.10-3.15 (5 mins)	paper				
10.	Chair's report and draft minutes of the meeting of the Audit and Risk Assurance Committee held in public on 18 September 2025		paper				
11.	Chair's report and draft minutes of the meeting of the People and Resources Committee held in public on 19 September 2025		paper				

12. Council forward plan

paper

13. Council reflection

3.15-3.25 (10 mins)

For Eve Johnson, Hearings Officer and Employee Forum Representative, to offer their reflections.

verbal

14. Resolution

To resolve that the remainder of the meeting shall be held in private, because the matters being discussed relate to the following:

- (a) information relating to a registrant, former registrant or applicant for registration;
- (b) information relating to an employee or office holder, former employee or office holder or an applicant for any post or office;
- (c) the terms of, or expenditure under, a tender or contract for the purchase or supply of goods or services or the acquisition or disposal of property;
- (d) negotiations or consultation concerning labour relations between the Council and its employees;
- (e) any issue relating to legal proceedings which are being contemplated or instituted by or against the Council;
- (f) action being taken to prevent or detect crime or to prosecute offenders;
- (g) the source of information given to the Council in confidence; or
- (h) any other matter which, in the opinion of the Chair, is confidential or the public disclosure of which would prejudice the effective discharge of the Council's functions.

Item	Reason for Exclusion
15	Н
16	Н
17	Н
18	Н
19	Н
20	Н
21	Н
22	Н
23	Н
24	Н
25	Н

Break

Private meeting agenda

15. Minutes of the private session of the Council meeting on 17 July 2025

3.25-3.30 (5 mins)

paper

To approve

16. **Matters arising**

paper

To note the responses to the actions from the previous meeting(s) held in private

Items for discussion/decision

17.	Fees review To discuss Alastair Bridges, Executive Director of Resources	3.30-3.50 (20 mins)	paper			
18.	HCPC corporate strategy engagement update To discuss Claire Amor, Executive Director of Corporate Affairs	3.50-4.05 (15 mins)	paper			
19.	Section 60 Order priority review To discuss Bernie O'Reilly, Chief Executive and Registrar	4.05-4.15 (10 mins)	paper			
20.	Regulation of hospital managers To discuss Bernie O'Reilly, Chief Executive and Registrar Andrew Smith, Deputy Chief Executive and Executive Director of Education, Registration and Regulatory Standards	4.15-5.15 (60 mins)	paper			
	Items for noting					
21.	Decisions outside of meeting Patricia Morrissey, Head of Governance	5.15-5.20 (5 mins)	paper			
22.	Chair's report and draft minutes of the meetings of the Education and Training Committee held in private on 31 July 2025 and 10 September 2025	5.20-5.25 (5 mins)	paper			
23.	Chair's report and draft minutes of the meeting of the Audit and Risk Assurance Committee held in private on 18 September 2025		paper			
24.	Chair's report and draft minutes of the meeting of the People and Resources Committee held in private on 19 September 2025		paper			
25.	Council reflection To offer views on the meeting, including what went well, what could be improved and how the HCPC's values have been reflected in discussions and decisions.	5.25-5.30 (5 mins)	verbal			